February 6, 2025

Dear Mayor Wilson,

We, as a collective of parents and caregivers who are current City of Portland employees, write to you to address the new requirement for supervisors and managers to work in-person full-time. This letter includes parent perspectives, primarily from mothers. We support others who require hybrid work as an option for their mental and physical health, ADA needs, caregiving responsibilities or any other situation. We also acknowledge that hybrid work is not best for every person or every position in the city.

Parents employed at the City of Portland work at various facilities daily to serve the people of Portland and strive to achieve the same critical goals that you have elevated: to end unsheltered homelessness and make Portland a safe, clean, and welcoming place to live and work. We want to strengthen our city today and for future generations. We believe that retaining a consistent hybrid work option for managers, supervisors, and all employees (as their positions allow) will make our workforce and our city stronger.

The COVID-19 pandemic changed norms around remote work across the world. While city staff grappled with uncertainty during the pandemic, they also embraced silver linings like better work/life balance and increased visibility and acknowledgment of caretaking duties. The requirement for managers and supervisors to return to in-person work full-time does not acknowledge these social changes but instead takes a step backward. This is underscored by the fact that hybrid work was a common practice at the City of Portland prior to the pandemic due to the City's objective of being a Model Employer (Resolution 37235).

Communication from leadership about the new requirement also does not acknowledge the deep-rooted personal impacts on individual managers and supervisors, including how employees spend their money, and their time, and how they care for their children. We want to convey the unique challenges of full-time in-person work for caregivers and highlight the important benefits of hybrid work for employees and the city as a whole.

Benefits of hybrid work option for the city as an employer:

- Retention of a diverse workforce.
- Increased job satisfaction of employees who are eligible for hybrid work.
- Increased options for employees to pursue career growth and management positions.
- Provides a competitive job benefit and makes the City of Portland a more attractive employer for job applicants.

Benefits to employee productivity, health, and well-being:

- Many parents manage drop off and pick up for their children as well as medical appointments and other commitments. Hybrid work allows caregivers to use sick, vacation, lunch or flex time to attend to these commitments and then more easily transition back to work.
- Hybrid work allows parents to spend time caring for themselves and their families on work-from-home days rather than commuting.
- Mothers are disproportionately responsible for caregiving and the mental load of family life. Hybrid work increases flexibility to offset the challenges mothers and all parents face, and contributes to a culture that values caregiving.
- For pregnant people and new mothers, daily life involves additional needs and challenges, including pregnancy symptoms, postpartum recovery, breastfeeding and pumping, unpredictable sleep routines, and bonding by physically being present with a young child. Hybrid work schedules allow people in these two groups to take care of themselves and their baby's needs while not compromising on work productivity.

We ask that you rescind the full-time in-person work requirement for managers and supervisors and gather a committee to develop policies and strategies that lay out a more comprehensive plan for bringing hybrid employees back to in-person work sites. We request that you explore the following topics with a committee of employees that includes parents and caregivers:

- Exploring how to improve hybrid work practices to advance excellence and collaboration without a full-time in-person requirement.
- Defining exceptions or clear options for flexibility with a full-time in-person work requirement.
- Increasing support for parents looking for and paying for childcare. In addition to near term support and better utilization of existing employee resources, we recommend exploring long term solutions for employees, such as increased childcare options at or near the Portland Building or other city work sites.
- Incentivizing reduced schedules and providing other benefits to support caregivers.
- Establishing a longer adjustment period for any increased in-person requirements so employees can arrange childcare and make other changes to meet new requirements.

In service and collaboration, PDXCityParents, a DEEP Employee Resource Group

This letter is supported by the following City of Portland employees:

- 1. Corrine McQueen, mother of a 3-year-old and a 6-month-old
- 2. Adrianne Schaefer, mother of a 9 year old, 5 year old and 6 month old
- 3. Maria Hernandez Segoviano, mother of a 3-year-old
- 4. Anonymous, Mother of 1, soon to be 2.
- 5. Kathryn Doherty-Chapman
- 6. Lauren McKinney-Wise, mother of a 2 year old
- 7. Liz Hormann, mother of 2 and 6 year old
- 8. Nicole Powell, mother of a one year old
- 9. Marisa Trujillo DeMull (mother of 1, foster parent)
- 10. Rachel Lobo, mother of a one year old
- 11. Cassie Ballew, mother of a 5 year old
- 12. Brooke Jordan, mother of a 4 year old
- 13. Kylie Simonstrong, mother of a 3 year old and 10 month old
- 14. Aster Moulton, parent of a one year old and an 18 year old
- 15. Magan Reed, mother of a 6 year old with special needs
- 16. Shannon Todd Roth, mother of a 4 year old and 1 year old
- 17. Rachel Codd Gilmore, mother of a 4 year old and 1 year old
- 18. Cat Cheng, parent of a 4 year old
- 19. Apy Das, mother of a 6 year old and 1 year old
- 20. Anonymous, mother of a 3 year old and 7 month old
- 21. Aszita Mansor, Caregiver
- 22. Courtney Duke, parent of 20-year-old living at home with caregiving needs
- 23. Demetri Finch-Brown, mother of four 3 at home, 15 year old, 13 year old and a 7 year old.
- 24. Juli Maus, mother of 3
- 25. Anonymous, mother of a 9 month old
- 26. Anonymous, mother of a 4 year old
- 27. Anonymous, mother of 26 & 16 year old & provide care to parent
- 28. Amanda Zyph, mother of 3: 8 year old, 6 year old and a 3 year old
- 29. Aubri Qian
- 30. Emily Tabachnick, foster parent of a newborn and a 2 year old
- 31. Riza Liu
- 32. Kailyn Lamb
- 33. Leeor Schweitzer, parent of a 1 year old
- 34. Anonymous, mother of a 2.5 year old and 9 months old
- 35. Abby Hauth
- 36. Angel Ordaz, Father of a 4-year-old and expecting our second baby in March 2025
- 37. Mark Adams
- 38. Adi Amaro, mom of a 8 year old

- 39. Stacy Brewster, ADA exemption for remote work
- 40. Brady Lovell
- 41. Hector Dominguez, father of a 10-year old.
- 42. Timo Forsberg, father of a 7 year old and a 9 year old
- 43. Vanessa Curtis, mother of a 6 year old
- 44. Anonymous mother of a 1 year and 14 year old
- 45. Julie K., mother of a 7 month old
- 46. Renata Tirta
- 47. Anonymous, Supervisor, single mother of a 9 year old
- 48. Manchi Lai, mother with a 14 year old and a 9 year old with special needs
- 49. Judge Kemp, Queer Alliance Leadership team
- 50. Debbie Caselton, Queer Alliance Leadership team
- 51. Kaleb Buckekew, Queer Alliance Leadership team
- 52. Adriana Aguilar, Latinx PDX member & supporter of my colleagues who are managers/ supervisors
- 53. Roshin Kurian, HAPI member and leadership team
- 54. Anonymous, mother of a 2 year old and another in 2025
- 55. Anonymous, mother of 6 year old and 8 year old
- 56. Ning Jiang, HAPI leadership member, mother of a 6 year old and 4 year old
- 57. Kyle Thomas, father of a 2.5 year old.
- 58. Leah Espinoza, DEEP Leader, mother of 3 children ages 18, 14, and 8
- 59. Raul Preciado Mendez
- 60. Elizabeth, mother of a 4-year old and soon a newborn
- 61. Meredith Watkins
- 62. Alissa Fuchs
- 63. Jason Martin
- 64. Jennifer Chang
- 65. Alicia Garrison, Mother of a 2-year old
- 66. Jennifer Ori, with a 70+ mile commute to the office
- 67. Laura Rude, mom to a 10-year old
- 68. Lana Lane, fully remote worker with 125 mile commute, ADA, single mother of 13 yr old with disability
- 69. Nick Munch, father of 3 children ages 13, 11, and 9
- 70. Maggie Starr, parent of a 1 year old and a four year old with a two-hour round-trip commute, Queer Alliance member
- 71. Shaina Hobbs
- 72. Jay Richmond
- 73. Anonymous, father of two
- 74. Colleen Mossor
- 75. Anonymous, mother of a toddler and infant
- 76. Kelly Tappendorf
- 77. Anonymous, mother of two children with disabilities, sole caregiver
- 78. Aaron Brown, father of a 9 year old

79. Karen Dallas, mother of a 10 year old and an 8 year old

80. Kristin Brown, mother of a 6 year old

81. Jess Pernsteiner

- 82. Yen Tan
- 83. Nicholas Morell, father of 5 year old and 2 year old
- 84. Wendy Koelfgen, single full-time mother
- 85. Cary Watters, caregiver
- 86. Tana Atchley Culbertson, mother of a 4 year old and a 6 year old
- 87. Heather Perce, grandmother of 4, soon to be 6
- 88. Melissa Brown, mother of one child at home
- 89. Jeanette DeCastro, mother of two.
- 90. Anonymous, grandmother of one, caregiver for aged parent
- 91. Anonymous, parent of 3 children, one with strong needs
- 92. Keith Baich
- 93. Blair Vallie, ADA exemption for remote work
- 94. Megan Doherty
- 95. Liz Hoekstra, mother of a 1 year old
- 96. Kari Koch
- 97. Shane Valle
- 98. Anonymous, mother of 2 kids under 10 years old.
- 99. Anonymous, parent of 2 young children
- 100. Anne Brask, mother of a 17 mo old
- 101. Richard Faber, Father of two children under 10
- 102. Valency Astris, City Disability Network leadership, PROTEC17 steward
- 103. Norma Trujillo, mother of two, one of them has a chronic illness
- 104. Janet Tucker, family caregiver and PROTEC17 steward
- 105. Wing Grabowski, Equity and Community Engagement Coordinator, DEEP, ADA Title II and Language Accessibility Coordinator BPS - CPPW,
- 106. Jesús Rodríguez, supporter of DEI
- 107. Myrna Aracely Ortiz, Latinx PDX co-chair/member, CPPW steward/CAT member & supporter of my colleagues who are managers/ supervisors
- 108. Anthony De Los Reyes, parent to 3 children ages 4, 10, and 14.
- 109. Heather McKenna, parent to a 5 and 7 year old.
- 110. Anonymous, Caregiver
- 111. Anamaría Pérez, Latinx PDX Co-Chair, CPPW Bargaining Team Co-Chair, and supporter of colleagues who are managers and supervisors
- 112. Anonymous, Parent of 2 grade school children Centennial School District, Portland zip code: 97233
- 113. City of Portland Professional Workers Union by vote of our membership on 1/30/2025, representing ~800 City workers, offers our support to this letter
- 114. Lale Santelices
- 115. Andi Pineda

- 116. Adriana Garcia-Serna, mother of a 10-year old and a 15-year old. Supporter of my colleagues who are managers/ supervisors.
- 117. Veronica Avila-Serna, mother of a 3yr old & 14yr old.

Cc: Portland City Council City Council Staff Michael Jordan, City Administrator DEEP Leaders ERG Leaders PDXCityParents Leadership Team